

Japanese firms' investment announcements in Mexico reached almost US\$ 6 billion since 2005

From January, 2005 to September, 2011, investments in Mexico by Japanese companies reached almost US\$ 6 billion dollars. Mexico is attracting Japanese company investments in sectors such as automotive and auto parts, electronics, metallurgic, machinery, agribusiness, and IT services.

In addition, Japanese companies in the energy sector have won numerous public tender projects in Mexico. Tender projects include the building and operation of electric power plants, natural gas processing plants, and waste water treatment systems for municipal and industrial clients.

| Japanese firms investment in México | |
|-------------------------------------|-----------------------------|
| Year | Unit in million USD |
| 2005 | \$1152.5 |
| 2006 | \$771.1 |
| 2007 | \$443.4 |
| 2008 | \$562.5 |
| 2009 | \$80.4 |
| 2010 | \$1,474.9 |
| September 2011 | \$1,481.1 |
| Total | USD\$5,965.9 million |

Furthermore, total tally of announced investments: Direct investments in plant and machinery, plus public tenders and concessions translate to almost US\$ 10 billion, cumulative since 2005.

| 2005 - September 2011 | |
|--------------------------------|-----------------------------|
| Direct Investment | \$5,895.9 |
| Public tenders and Concessions | \$3,918.0 |
| Total | USD\$9,883.9 million |

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and the office of ProMexico in Japan

FDI* announcements by Japanese companies in Mexico (Production, R&D)
January – August, 2011

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|--------------------------------|---|------------------------------------|------------|-----------------------------|------------|----------|
| Yamashita Rubber | Establishment of a new manufacturing plant for suspension parts and plastics. | 20.6 million | 125 | Zacatecas | Automotive | 03/02/11 |
| Alpine | Increase the production capacity for car audio system and car navigation system to 1.6 million units in 2015. | 6 million | 1,000 | Reynosa Tamaulipas | Automotive | 26/01/11 |
| Fujikura Ltd. | Establishment of a new manufacturing plant to produce wire harnesses for the automotive industry | 10 million | n.a. | Muzquiz, Coahuila | Automotive | 02/10/11 |
| Kinugawa Rubber Industrial Co. | Establishment of a new manufacturing plant to produce a wide range of auto parts, mainly to supply Nissan. | 2.3 million | 20 | Irapuato, Guanajuato | Automotive | 02/26/11 |
| JOGMEC | Acquisition of 51% of the shares of a joint venture with an Australian company to mining exploration for copper and molybdenum. | 5 million | n.a. | Tecolote Sonora | Mining | 07/04/11 |
| Exedy Corp. | Establishment of a new manufacturing plant for transmission parts. | 18.5 million | 75 | Aguascalientes | Automotive | 22/04/11 |
| Hitachi Chemical | Expansion of its plant to increase the production of disk break pads to 10 million units per year. | 25 million | 100 | Monte Morelos Nuevo Leon | Automotive | 14/05/11 |
| Mazda Motor Corp. | Establishment of a new plant for the production of vehicles, with an output capacity of 140,000 units annually. | 500 million | 3,000 | Salamanca, Guanajuato | Automotive | 17/06/11 |
| Marubeni-Itochu Steel Inc. | Construction of new facilities for the production and stoking of steel sheet to supply the automotive sector | n.a. | n.a. | Aguascalientes | Metal | 02/07/11 |
| Jatco Ltd. | Expansion of its production capacity of CVT transmissions | 12.5 | 200 | Aguascalientes | Automotive | 09/08/11 |
| Honda Motor Corp. | Establishment of a new manufacturing plant for the production of subcompact vehicles, with an output capacity of 200,000 units annually. | 800 million | 3,200 | Celaya, Guanajuato | Automotive | 12/08/11 |
| Alpha Corp. | Construction of a new factory to produce automobile door handles, to supply car makers such a Honda and Mazda. The new plant will feature assembly lines for performing plating and other complicated production processes. | 40 million | 450 | Jalisco | Automotive | 28/09/11 |
| Daido Metal Company | Construction of a new manufacturing plant for production of automobile bearings to supply Japanese and foreign vehicle manufacturers. | 30 million (initial investment) | 400 | Jalisco | Automotive | 29/09/11 |
| Subtotal (a) | | US\$ 1,469.9 million | | | | |

FDI* announcements by Japanese companies in Mexico (Sales, Services, M&A, etc.)
January – August, 2011

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|---------------------|--|--------------------------|------------|----------------------|----------------|----------|
| Nippon Express | Establishment of a sales division for delivery to the USA and import bonded warehouse goods by sea from Asia region including Japan. | n.a. | n.a. | Aguascalientes | Logistics | 10/02/11 |
| Nissan Mexicana | Opening of four new sales agencies and expansion of eight distribution centers. | 11.2 | 350 | Guadalajara, Jalisco | Automotive | 01/03/11 |
| Nipro | Expansion of its business in Mexico | n.a. | n.a. | Monterrey and Puebla | Pharmaceutical | 28/07/11 |
| Daiichi Sankio | Establish of a new subsidiary to expand its business in Mexico | n.a. | n.a. | Mexico city | Pharmaceutical | 02/08/11 |
| Eisai Co. Ltd. | Establish of a new subsidiary to expand its business in Mexico | n.a. | n.a. | Mexico city | Pharmaceutical | 17/08/11 |
| Subtotal (b) | | US\$ 11.2 million | | | | |

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| FDI Total (a+b) | US\$ 1,481.1 million |
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Note: This information is based on companies' investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan

FDI* announcements by Japanese companies in Mexico (Production, R&D)
January 1st – December 31st, 2010

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|---------------------|--|---------------------------------|------------|----------------------------|------------|----------|
| Nissan | Establishment by Nissan Design America (NDA) of a new center to design automotive prototypes in Mexicali. The investment consists of facilities, equipment and personnel | 10 million | n.a. | Mexicali, Baja California | Automotive | 29/01/10 |
| Clarion | Production of DVD multimedia navigation systems for the Latin American market | 3 million | 50 | San Juan del Río Querétaro | Electronic | 17/02/10 |
| Mitsui & Co. | Establishment of a flat-rolled steel processing facility through its new joint venture with Nucor | 25 million | n.a. | Monterrey | Metal | 03/03/10 |
| Nippon Seiki | Establishment of a new plant for the production of circuit boards for measuring instruments of automobiles | (14 million, announced in 2008) | 300 | Guadalupe, Nuevo Leon | Autoparts | 16/04/10 |
| Ahresty | Expansion of its plant for die casting and establishment of a new plant for metal molds | 4 million | n.a. | Guadalupe, Zacatecas | Autoparts | 20/04/10 |
| Nippon Steel Corp. | Establishment of a plant for galvanized and galvanized steel sheets together with Ternium to supply to automakers | n.a. (Total: 350 million) | n.a. | Monterrey, Nuevo Leon | Metal | 18/05/10 |
| Nissan | Production of three new models, March and two different 4-door and 5-door models | 1,050 million | n.a. | Aguascalientes | Automotive | 15/07/10 |
| Yazaki/Arnecom | Construction of new facilities to expand the production capacity of harnesses for the automobiles. | 6.9 | 320 | Tuxtla Gutierrez, Chiapas | Autoparts | 09/07/10 |
| Alpha Corp. | Establishment of a new manufacturing plant for key sets for automobiles | 3 million | 140 | Queretaro | Autoparts | 09/10/10 |
| Jatco | Renovation of production lines of CVT transmissions | 200 million | 150 | Aguascalientes | Autoparts | 24/09/10 |
| Midori Anzen Corp | Expansion of its facilities for the ensemble of steering wheels and gear levers for automobiles. | 10 | 200 | San Luis Potosi | Autoparts | 3/10/10 |
| Kiriu | Expansion of the production capacity by installing the second casting line | 37.5 million | n.a. | Jerma, State of Mexico | Autoparts | 14/10/10 |
| Nihon Plast | Establishment of a new manufacturing company for the production and sales of airbags which are currently produced in the United States | 8 million | 280 | El Marquez, Queretaro | Autoparts | 29/10/10 |
| Nippon Sheet Glass | Expansion of the production capacity of automotive windshield by constructing a new plant near its existing plant | 15 million | 160 | Mexicali, | Autoparts | 08/12/10 |
| Subtotal (a) | | US\$ 1,471.9 million | | | | |

**FDI* announcements by Japanese companies in Mexico (Sales, Services, M&A, etc.)
January 1st – December 31st, 2010**

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|------------------------|--|------------------------------|------------|-------------|--------------|----------|
| Sumitomo Corp. | Establishment of an agricultural chemical sales company | n.a. | 17 | Mexico City | Agricultural | 26/01/10 |
| Bandai | Establishment of a toy sales company | n.a. | n.a. | Mexico City | Toy | 11/04/10 |
| Toshiba | Establishment of a sales division for the sales of LED lightning products | n.a. | 1 | Mexico City | Electronics | 22/05/10 |
| Nagase & Co. | Establishment of a subsidiary for trading, sales and marketing of mainly plastic parts for automobiles | 3 | 4 | Mexico City | Trading | 01/07/10 |
| Miura | Establishment of a sales company of boilers | 0.03 million | 2 | Mexico City | Machinery | 06/09/10 |
| Subtotal (b) | | US\$ 3.03 million | | | | |
| FDI Total (a+b) | | US\$ 1,474.93 million | | | | |

Note: This information is based on companies' investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan

FDI* announcements by Japanese companies in Mexico (Production, R&D)
January 1st – December 31st, 2009

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|----------------------------|---|--------------------------|------------|--------------------------------|------------|----------|
| Isuzu | Establishment of a new assembly plant for mid-size trucks. | 1.1 million | 20 | Cuautitlan, State of Mexico | Automotive | 15/02/09 |
| Panasonic | Expansion of its plant to increase the production of LCD TVs for Latin American markets | 1 million | n.a. | Ixtapaluca, State of Mexico | Electronic | 19/04/09 |
| Mitsubishi Electric | Expansion of its plant to increase the production of electric components for trains. | 8.8 million | n.a. | San Juan del Rio, Queretaro | Electronic | 18/08/09 |
| Kinubawa Rubber Industrial | Establishment of a new plant for weather strips for automobiles. | 3.0 million | 80-90 | Aguascalientes | Automotive | 06/10/09 |
| Subtotal (a) | | US\$ 13.9 million | | | | |

FDI* announcements by Japanese companies in Mexico (Sales, Services, M&A, etc.)
January 1st – December 31st, 2009

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|-------------------------|--|--------------------------|------------|--|--------------------|----------|
| Yusen Air & Sea Service | Establishment of a Mexican subsidiary to improve the company's services that were previously offered through its representative offices. | n.a. | 4 | Monterrey, Nuevo Leon | Logistics | 06/01/09 |
| Aida Engineering | Establishment of a Mexican subsidiary for sales of press machines and peripheral equipments, repairing, and after services | n.a. | 3 | Monterrey, Nuevo Leon | Machinery | 23/02/09 |
| Mazda Motor | Expansion of its distribution network adding 4 new shops. | 1.1 million | 200 | Tijuana, San Luis Potosi, Cancun, Oaxaca | Automotive | 05/01/09 |
| Funai Electric | Establishment of a Mexican sales subsidiary for Phillips brand flat TVs. | 1.5 million | n.a. | Mexico City | Electronic | 06/09/07 |
| Takeda Pharmaceuticals | Establishment of a Mexican sales subsidiary | 50 million | 120 | Mexico City | Pharmaceutica 1 | 01/10/09 |
| Daiichi Sankyo | Establishment of a new division for sales of its own products within its consolidated subsidiary's Mexican sales company | n.a. | n.a. | Mexico City | Pharmaceutica 1 | 05/10/09 |
| Amano Enzyme | Increase in the production capacity of its plant. | 3.5 million | 10 | Irapuato, Guanajuato | Chemicals | 15/10/09 |
| Nikon | Establishment of sales company for import, sales and services for audiovisual products | n.a. | n.a. | Mexico City | Electric | 15/10/09 |
| Yokogawa Electric | Establishment of a plant for control systems and measuring instruments | n.a. | n.a. | Naucalpan State of Mexico | Electronic | 18/10/09 |
| Makino Milling Machine | Establishment of a technical support center after service and sales support | n.a. | 20 | Queretaro | Machinery | 06/12/09 |
| Mitsui & Co. Tokyo Gas | Acquisition of five gas-fired combined cycle power stations and relevant companies through a holding company from Gas Natural, a Spanish company | (120 million) | n.a. | Saltillo, Rio Bravo, Altamira, etc. | Energy | 24/12/09 |
| Sharp | Establishment of a sales company for home and office appliances | n.a. | n.a. | Mexico City | Electronic | 28/12/09 |
| Subtotal (b) | | US\$ 66.5 million | | | | |

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|------------------------|--------------------------|
| FDI Total (a+b) | US\$ 80.4 million |
|------------------------|--------------------------|

Note: This information is based on companies' investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan

FDI* announcements by Japanese companies in Mexico (Production, R&D)

January 1st – December 31st, 2008

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|-----------------------------|--|---------------------------|------------|--------------------------------|----------------|----------|
| Takata | Establishment of a new plant for the production of metal buckles for seatbelts to be assembled at other factories in Mexico. | 20 million | n.a. | Monterrey, Nuevo Leon | Autoparts | 31/01/08 |
| Mitsubishi Heavy Industries | Expansion of the plant of VienTek to increase in the production capacity of large-scale wind turbine blades. | 48 million | n.a. | Ciudad Juarez, Chihuahua | Electric Power | 03/03/08 |
| CELCO Japan (Toyo Sangyo) | Establishment of a maquila plant for the production of printed circuit boards for flat panel displays (FPD) for TVs. | n.a. | 120 | Tijuana, Baja California | Electronic | 04/03/08 |
| Dowa Metal Mine | Increase in the production capacity of zinc concentrates from 570,000 to 800,000 tons/year (+40%) at Tizapa Mine (joint venture with Peñoles and Sumitomo Corp.) | 54 million | n.a. | Tizapa, State of Mexico | Mining | 06/03/08 |
| Ikegami Mold Engineering | Expansion of services of modification and repair of molds for plastics to include surface treatment (edging). | 0.5 million | - | Tijuana, Baja California | Machinery | 17/03/08 |
| NGK Insulators | Establishment of a new plant for the production of ceramic DPF (Diesel Particulate Filter) and Large Size Honeycomb Substrate, made of cordierite. | 150 million | n.a. | Monterrey, Nuevo Leon | Autoparts | 20/03/08 |
| Nippon Seiki | Establishment of two plants together with its group company for the production of automobile instrument clusters and for the production of their parts. | 38 million | 550 | Guadalupe, Nuevo Leon | Autoparts | 16/04/08 |
| Toyoda Gosei | Establishment of a new plant for the production of sealing parts for automobiles, mainly to provide to Toyota's factory in Texas. | 11.5 million | 500 | San Luis Potosi | Autoparts | 09/05/08 |
| Hino Motors Mitsui & Co. | Establishment of a new plant for the production (assembly) of the newly introduced HINO500 series. | 9 million | 40 | Silao, Guanajuato | Automotive | 08/08/08 |
| Munekata | Increase in the production capacity of flat TV components. | 23 million | 500 | Baja California | Plastic | 27/08/08 |
| Yakult | Increase in the production capacity of Yogurt drink. | 20 million | n.a. | Guadrajala, Jalisco | Food & Drink | 28/08/08 |
| Mitsubishi Electric | Increase in the production capacity of control boxes for trains. | 0.4 million | n.a. | San Juan del Rio, Queretaro | Electric | 01/09/08 |
| Sakaiya | Establishment of a new plant for the production of formed sheets for meter panel for automobile | 1.7 million | n.a. | Aguascalientes | Autoparts | 02/09/08 |
| Hitachi Chemical | Establishment of a new plant for the production of disk break pads for automobiles. | 24.8 million | 100 | Monte Morelos, Nuevo Leon | Autoparts | 14/10/08 |
| Sanyo Electric | Expansion of its plant to increase the production capacity of solar modules from 20MW to 50MW. | 7 million | 300 | Monterrey, Nuevo Leon | Electric | 15/10/08 |
| Nifco | Establishment of a new plant for the production of plastic parts for automobiles through its Korean subsidiary. | 10 million | 400 | Monterrey, Nuevo Leon | Autoparts | 31/10/08 |
| Bridgestone | Increase in the production capacity of ultra high performance (UHP) tires. | 100 million | n.a. | Cuernavaca | Auroparts | 10/12/08 |
| Subtotal (a) | | US\$ 517.9 million | | | | |

FDI* announcements by Japanese companies in Mexico (Sales, Services, M&A, etc.)
January 1st, 2008 – December 31st, 2008

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|-----------------------------|---|--------------------------|------------|-----------------------|------------|---------|
| Sumitomo Electric Hardmetal | Establishment of a sales company for cutting tools and special tools for automotive production | 0.5 million | n.a. | Aguascalientes | Machinery | 09/01/0 |
| Amada | Establishment of a sales and service company for its sheet metal machines to serve local customers. | n.a. | 20 | Monterrey, Nuevo Leon | Machinery | 15/01/0 |
| Takamatsu Machinery | Establishment of service center for CNC lathes | n.a. | n.a. | n.a. | Machinery | 30/01/0 |
| Casio | Establishment of a local sales company to reinforce sales in Latin America | n.a. | 10 | Mexico City | Electronic | 10/04/0 |
| Fumakilla | Establishment of a sales company for its mosquito coils (VAPE) | 0.9 million | n.a. | Mexico City | Chemical | 23/05/0 |
| Sanden | Acquisition of 100% of the shares of a joint venture with a Mexican company to expand its business of compressors. | n.a. | 225 | Saltillo, Coahuila | Autoparts | 18/01/0 |
| Nippon Express | Establishment of an office registered in the Services IMMEX Program. It offers regular shuttle truck service to Laredo and other logistic services including storage. | n.a. | n.a. | Monterrey, Nuevo Leon | Logistics | 08/07/0 |
| Vantec Group Holdings | Establishment of a new company for logistic services for auto parts transportation. | 0.5 million | 5 | Aguascalientes | Logistics | 23/07/0 |
| Mitsui & Co. and Toyo Corp. | Acquisition of 100% of the shares of Earth Tech Mexican Holdings (a Mexican company), a leading water/wastewater treatment engineering and construction company. | 40 million | 550 | Monterrey, Nuevo Leon | Water | 30/07/0 |
| Hino Motors | Investment in the capital of the sales company of Hino trucks and parts. | 2.7 million | 40 | Mexico City | Automotive | 08/08/0 |
| Subtotal (b) | | US\$ 44.6 million | | | | |

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|------------------------|---------------------------|
| FDI Total (a+b) | US\$ 562.5 million |
|------------------------|---------------------------|

Note: This information is based on companies' investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan



FDI* announcements by Japanese companies in Mexico January 1st – December 31st, 2007

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|-----------------------------|---|---------------------------|------------|---------------------------------|-------------------------|----------|
| Sharp | Establishment of a new plant for the production of liquid crystal display (LCD) panels and TVs. | 70 million | n.a. | Rosarito, Baja California | Electronic | 12/01/07 |
| Yazaki | Establishment of a new plant to manufacture wire harnesses and connectors. | 22 million | 600 | Durango | Autoparts | 25/01/07 |
| Green Tech | Establishment of a plant to process collected waste plastics for recycle and sale to India y China. | 0.4 million | 4 | Mexico City | Recycle | 25/01/07 |
| Kasahara Industries | Establishment of a new plant to manufacture foam polyethylene products. | 2.4 million | 20 | Tijuana, Baja California | Machinery, Materials | 08/03/07 |
| Nihon Plast | Establishment of a new company "Nihon Magnecio" to produce parts and components for steering wheels for automobiles | 8 million | 50 | El Marquez, Queretaro | Autoparts | 15/03/07 |
| Ryobi | Establishment of a new plant to manufacture die casting products to provide to automotive companies in North America | 44 million | 110 | Guanajuato | Autoparts | 22/03/07 |
| Mitsubishi Heavy Industries | Expansion of the plant of VienTek for the production of blades for wind power generation units to supply to the U.S. market. | 25.4 million | 400 | Ciudad Juarez, Chihuahua | Machinery | 11/04/07 |
| Kyocera | Establishment of a new plant to manufacture solar modules to Increase in the current annual production capacity of 25MW to 150MW by 2010. | 34 million | n.a. | Tijuana, Baja California | Electronic | 18/04/07 |
| Nifco | Increase in production outsourcing and to have its supplier (Intermex) builds a new plant to manufacture autoparts as cup holders. | 2.5 million | 80 to 90 | Chihuahua | Autoparts | 16/05/07 |
| Sanoh Industrial | Establishment of a new plant to manufacture high-performance fuel injection rails and pipes for exhaust gas recirculation systems to supply mostly to Japanese automakers in North America and to export to Brazil. | 5 million | 200 | Aguascalientes | Autoparts | 13/06/07 |
| Nissan | Expansion of the production capacity at its Cuernavaca plant, development of standardized production systems, and training to local workers. Increase in the capacity of Aguascalientes facility, too. | 30 million | n.a. | Cuernavaca, Morelos | Automotive | 13/06/07 |
| Nippon Kayaku | Establishment of a new plant for the production of security systems used on automobile airbags. | 15 million | 130 | Salinas Victoria, Nuevo Leon | Autoparts | 19/06/07 |
| Sanritz | Establishment of a new plant for the production of LCD screens and lens. | 24.5 million | | n.a. | Electronic | 05/07/07 |
| Tensho Electric Industries | Establishment of a new plant for the production of plastic exterior components for large LCD TVs for Sharp. | 35 million | 200 | Rosarito, Baja California | Electronic | 20/08/07 |
| Piolax | Increase in its production capacity of plastic automotive parts such as fasteners and air dampers. Nissan, Honda and GM are Piolax's main customers | 3.5 million | n.a. | Apodaca, Nuevo Leon | Autoparts | 24/08/07 |
| Okaya | Establishment of a new plant for the pressing of metallic parts and components for Sharp's LCD TVs. | 14.5 million | 180 | Tijuana, Baja California | Electronic | 28/08/07 |
| Sharp | Expansion of its 2 nd plant to double the production of LCD TVs for FY2009 up to 400,000 units per year. | 100 million | 1,700 | Rosarito, Baja California | Electronic | 16/10/07 |
| Sojitz | Establishment of a logistics company, Autrans, to manage and supply autoparts to local car manufacturers. | 7 million | 150 | Aguascalientes | Logistics | 07/11/07 |
| Sanyo Tools | Investment in a joint venture with a Mexican company to produce precision tools. | 0.2 | 30 | Saltillo, Coahuila | | 12/11/07 |
| Total | | US\$ 443.4 million | | | | |

Note: This information is based on companies' press release investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan

FDI* announcements by Japanese companies in Mexico

January 1st - December 31st, 2006

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|----------------------------|--|-------------------------|------------|--|---|----------|
| Jatco Ltd. (Nissan) | Increase in the production capacity to manufacture 700,000 vehicle transmissions per year. | 200 million | 2,700 | Aguascalientes | Autoparts | 12/01/06 |
| Toyota Motor Corp. | Increase in the production capacity from 20,000 to 50,000 vehicles per year. Additionally, the factory will make 200,000 platforms for its Tacoma pick up truck. | 37 million | n.a. | Tecate, Baja California | Automotive | 20/01/06 |
| Toto | Establishment of a new factory for the production of 500,000 bathroom components per year. | 37 million | 260 | Nuevo León | Equipment/compo nents for bathrooms | 30/01/06 |
| Fujikura Automotive | Production of wire harnesses for cars. | 11 million | 1,000 | Piedras Negras, Coahuila | Automotive | 01/02/06 |
| Kiriu | Construction of a new plant for the production of break disks and auto parts. | 20 million | 181 | Lerma Industrial Park, Mexico City. | Autoparts | 07/02/06 |
| Honda | Expansion of its manufacturing activities with emphasis on suppliers' development. | 64 million | n.a. | El Salto, Jalisco | Automotive | 10/03/06 |
| Munekata | Increase in its production capacity of television's components from 65,000 to 100,000 units per month. | 15 million | n.a. | Baja California | Plastic | 01/03/06 |
| SMK Corp | Increase by 50% in its production capacity to produce high tech remote controls destined for the US market. | 2.5 million (aprox.) | n.a. | Tijuana, Baja California | Electronic | 20/02/06 |
| Bridgetone Firestone | Establishment of a new plant for the production of 35,000 tons of rubber materials, 80% of the production will be exported. | 80 million | 100 | Altamira, Tamaulipas | Autoparts | 13/03/06 |
| Dowa Mining | Increase by 100% in its extraction of zinc to the monthly production of 100,000 tons. | n.d. | n.a. | Tizapa, State of Mexico | Mining | 23/03/06 |
| Takata Global Group | Establishment of a new plant for the production of automobile air bags. Honda, Toyota, Nissan, GM and Daimler-Chrysler are Takata's main airbag customers. | 22 million | n.a. | Torreón, Coahuila | Autoparts | 04/01/06 |
| Yorozu Co. | Expansion of its plant capacity for the production of vehicle suspensions. | 50 million | n.a. | Aguascalientes, Aguascalientes | Autoparts | 03/04/06 |
| MITSUBA Tokyo Electrica | Increase in its production capacity of windshields by building a new line for production. Honda and Nissan are Mitsuba's main customers. | 10 million | n.a. | Apodaca, Nuevo León | Autoparts | 17/04/06 |
| Aisin Toyota | Establishment of a new plant for the production of door, upper latches, and electrical door systems. | 7.2 million | 120 | Sn. Fco. de Romo, Aguascalientes | Autoparts | 26/04/06 |
| Nifco | Transfer of its operations from Ohio to Mexico for the production of vehicle interiors. | 2.5 million | n.a. | n.d. | Autoparts | 03/05/06 |
| Ahresty | Establishment of a new plant for the production of die cast parts. | 66 million | 120 | Zacatecas | Autoparts | 01/06/06 |
| Sharp | Establishment of a new LCD TV assembly line at its existing plant to supply the US market. | 18 million | n.a. | Rosarito, Baja California | Electronic | 30/08/06 |
| Alpha | Establishment of a new plant to increase the production capacity of door handles for automobiles | n.a. | n.a. | Queretaro | Autoparts | 28/09/06 |
| Nissan | Starting production of the Nissan Tiida at Civac plant to export to Europe. The production capacity will increase from 587 to 890 vehicles per day. | 30 million | Over 1,700 | Cuernavaca, Morelos | Automotive | 16/11/06 |



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| Honda | Increase in the production capacity of cars from 30,000 units to 50,000 units annually. Additionally, the company will start the production in Mexico of its sport utility vehicle (CR-V). | 80 million | 600 | El Salto, Jalisco | Automotive | 18/12/0 |
| Tachi-S | Increase by 80% in the production capacity of automobile seats by building new assembly lines. | 18.9 million | n.a. | Aguascalientes | Autoparts | 20/12/0 |
| Total | | US\$ 771.1 million | | | | |

* Investments in plant, production equipment and technology development.

Note: This information is based on companies' press release investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy and ProMexico in Japan

FDI* announcements by Japanese companies in Mexico

January 1st - December 31st, 2005

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|-------------------------|---|-----------------------------|--|--|------------|----------|
| Bridgestone Corporation | Establish a new plant to produce tires for trucks and buses. The new factory will open in 2007 with a production capacity of 8,000 tires daily, which translates to 3 million tires per year. 95% of the Mexican production will be destined for exports. | 220 million | 200 | Nuevo León | Auto parts | 20/04/05 |
| Nissan | Nissan will expand its car production in its Aguascalientes plant from 150,000 to 350,000 assembled vehicles by 2007. Exports from Nissan-Mexico grew 16.4% in 2005, totalizing 156,000 vehicles. | 800 million | 1,000 (plant) 2,000 (local suppliers) | Aguascalientes | Automotive | 01/06/05 |
| Suntory Ltd. | Opening of a restaurant in Mexico City | 3 million | n.d. | México D.F. | Services | 01/07/05 |
| Isuzu | Isuzu Motors began selling light trucks in Mexico with the opening of three vehicle dealerships in Mexico City, Guadalajara and Monterrey. | 4 million | n.d. | México City, Monterrey y Guadalajara | Auto parts | 04/11/05 |
| Honda | Honda announced the expansion of its Mexican production capacity in the assembly of the two models that produces in Mexico. | 22 million | n.d. | El Salto, Jalisco | Automotive | 24/11/05 |
| Piolax Inc. | The Company will expand the production of metallic springs for vehicles. Piolax will also start manufacturing transmissions and other metallic components. Nissan, Honda and Toyota are Piolax main clients. | 0.5 million | 120 | Monterrey, N.L. | Auto parts | 07/12/05 |
| Yorozu Corp. | It will expand its suspension plant for vehicles. With this investment, Yorozu will increase its production in Mexico by 50%. | 50 million | 100 | Aguascalientes, Ags. | Auto parts | 27/12/05 |
| Hirotec Corporation | Hirotec will establish a factory to ensemble doors and hoods for vehicles. | 8 million | 50 | Ramos Arizpe, Coahuila | Auto parts | 2005 |
| Mitsuba Corporation | It will set up a factory to produce auto parts. | 10 million | 100 | Apodaca, Nuevo León | Auto parts | 2005 |
| Calsonic Corporation | The Company will expand its operations to produce car boards for sedans. | 5 million | n.d. | Aguascalientes and Morelos | Auto parts | 2005 |
| Kasai Kogyo Ko. | Kasai will invest 13 million USD to develop its auto part factory. The new investment will increase Kasai's production capacity in Mexico by 50%. | 13 million | 230 | León, Guanajuato | Auto parts | 2005 |
| Aisin Seiki Co. | The auto part company will establish a new plant to produce door frames and other components for vehicles. | 5 million | n.d. | Aguascalientes, Ags | Auto parts | 2005 |
| Unipress Corp. | Unipress, a supplier of Nissan and other Japanese auto makers, will open a new factory to produce auto parts and other components for vehicles. | 12 million | 450 | Aguascalientes, Ags | Auto parts | 2005 |
| Total | | US\$ 1,152.5 million | | | | |

Note: This information is based on companies' investment announcements.

Source: Information compiled by the Office of Representation of Mexico's Ministry of Economy in Japan and Bancomex

Public Tenders, Loans and Service's Contracts of Japanese Companies in Mexico
January 1st, 2006 – December 31st, 2010

| Company | Investment Description | Amount US\$ | Employment | Location | Sector | Date |
|---|--|-------------|------------|--------------------------|-----------|------------|
| Mistubishi Heavy Industries Ltd. | Winner of a public bid to build and operate an electric plant capable of generating 700 MW of electricity. The new plant will use mineral coal as source of energy. | 600 million | n.a. | Petalcalco, Guerrero | Energy | 08/02/06 |
| Japan Bank for International Cooperation (JBIC) | Agreement to provide a guarantee for a syndicated loan to Telefonos de Mexico (TELMEX), for the development of telecommunication networks and data communications. | 300 million | n.a. | n.a. | Finance | 15/01/07 |
| Mizuho Corporate Bank | Agreement for a business partnership with Banorte Financial Group Inc. | n.a. | n.a. | Various | Finance | 26/03/2006 |
| Mitsui & Co. | Winner of a public bid to provide purified water supply and sewage disposal services with Spanish and Mexican constructors as a consortium. The total bid amount is approx. 300 million dollars. | 20 million | n.a. | Queretaro | Utilities | 25/05/07 |
| Mitsui & Co. | Winner of a public bid to build and operate a LNG receiving terminal at the port of Manzanillo, together with Korea Gas and Samsung. | 900 million | n.a. | Manzanillo, Colima | Energy | 10/03/07 |
| Japan Bank for International Cooperation (JBIC) | Agreement to provide a guarantee for a syndicated loan to Telefonos de Mexico (TELMEX), for the development of telecommunication networks and data communications. | 300 million | n.a. | n.a. | Finance | 28/03/07 |
| Nippon Export and Investment Insurance | Provision of Overseas United Loan Insurance for yen-denominated foreign bonds (Samurai bonds) to be issued by Petroleos Mexicanos (PEMEX) | n.a. | n.a. | n.a. | Finance | 09/09/07 |
| Mitsui & Co. | 20-year BOT of wastewater treatment plant for the Water Commission of the State of Jalisco | 70 million | n.a. | Guadalajara, Jalisco | Utilities | 11/12/07 |
| Sumitomo Corp. | Expansion of a wastewater treatment plant by 15-year BOT for the Municipal Water Commission of Juarez together with Degremont. | 60 million | n.a. | Ciudad Juarez, Chihuahua | Utilities | 21/05/07 |
| Mitsui & Co. | 20-year BOT of wastewater treatment plant, which is the biggest in the country, for the Water Commission of the State of Jalisco. | 180 million | n.a. | Guadalajara, Jalisco | Utilities | 30/09/07 |
| Mitsui & Co. | 25-year BOT of wastewater treatment service including the construction of the world largest plant for National Water Commission of Mexico through its subsidiary Atlatec, together with Ideal, Acciona Agua, ICA, etc. | 888 million | n.a. | Atotonilco, Hidalgo | Utilities | 08/01/10 |
| Japan Bank for International Cooperation (JBIC) | Agreement to provide a loan to Petróleos Mexicanos (PEMEX) and a guarantee for co-financing banks for the Chicontepec oil and gas field development project. | 600 million | n.a. | n.a. | Finance | 05/03/10 |